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Bud Wethington
President and CEO

To whom it may Concern:

I would like for this letter to serve as my recommendation for Pamela Arthur.

Pamela and I have worked together since I moved to Albany, Georgia in April of 2005. During that time, Pamela has impressed me with her ability to accomplish many tasks in a short time frame and to do so in a manner that left all parties feeling good about the planned outcome. Her integrity in serving our customers made my job easier and allowed me to concentrate on growing volumes. I developed a trust factor with her that I had not been able to reach in my past with her counterparts. I knew that no matter what came up, Pamela would handle it appropriately.

With the many changes that we at HCA are going through, Pamela faced a restructuring within HCA that led her to make the decision to leave HCA's employment. She and her family would need to relocate or she could pursue outside interest, which she has chosen to do. Based on her past professional relationships with many physicians, Pamela has decided to start her own private company where she currently lives. If her past success is a measure of her talent, Pamela will be hugely successful in her new venture.

Pamela will be missed by me and by HCA.

Should you need any additional information, please contact me.

Respectfully,

Bud Wethington
President and Chief Executive Officer
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