

HCA

Physician Services

**Letter of Recommendation
Pamela T. Arthur**

January 2007

To Whom It May Concern:

Pamela Arthur has worked for me for three years and has been a key member of my management team. In her capacity as a Market Manager, she has been responsible for overseeing practice operations primarily in the Atlanta and Middle Georgia markets. Her dedication and passion to her profession has enabled her to achieve a high level of success. She is well respected by her colleagues and viewed as a skillful manager. Among her many positive attributes, she has successfully mentored many of our current managers. Pamela will be a great addition to any organization.

Respectfully,



Mark E. Pickett
Vice President, Eastern Group
HCA Physician Services
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